

## **Investor Presentation**

October 2020

## Safe Harbor Statement

This presentation includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements relate to, among other things, our history, business lines, business strategy, goals, plans and expectations concerning our business, market position and the growth of our business, business lines and future business plans in which we compete and the benefits that our customers will realize from our services. We use the words "anticipate", "believe", "could", "estimate", "expect", "intend", "may", "plan", "predict", "project", "will" and similar terms and phrases to identify forward-looking statements in this presentation.

Although we believe the assumptions upon which these forward-looking statements are based are reasonable, any of these assumptions could prove to be inaccurate or plans could change based upon circumstances and the forward-looking statements based on these assumptions could be incorrect. Our operations involve risks and uncertainties, many of which are outside our control, and any one of which, or a combination of which, could materially affect our results of operations and whether the forward-looking statements ultimately prove to be correct. Actual results and trends in the future may differ materially from those suggested or implied by the forward-looking statements depending on a variety of factors, including risks to the business. These risks are explained in detail in our filings with the Securities and Exchange Commission (the "SEC") including Form 10-K for fiscal year ended December 31, 2019. In addition, information related to our risks is contained and supplemented under the heading "Management's Discussion and Analysis of Financial Condition and Results of Operations" and elsewhere in our Annual Report on Form 10-K and Quarterly Reports on Form 10-Q. All future written and oral forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the previous statements. We undertake no obligation to update any forward-looking statements that may be made to reflect events or circumstances that occur, or that we become aware of, after the date of this presentation.

This presentation contains certain information that has not been derived in accordance with generally accepted accounting principles ("GAAP"). Reconciliations of such information to the most directly comparable information derived in accordance with GAAP are contained in this presentation. This information should not be considered a substitute for any measures derived in accordance with GAAP.

We have filed a registration statement on Form S-1 (File No. 333-248767) with the SEC in connection with the offering to which this presentation relates. Before you invest in our securities, you should read the prospectus in that registration statement and the other documents we have incorporated by reference therein. You may get these documents for free by visiting EDGAR on the SEC website available at <a href="https://www.sec.gov">www.sec.gov</a>.



## Today's **Presenters**



**Doug Gaylor** President & COO

11 years with Crexendo Prior Experience:

TINTER-TEL

Mitel



**Ron Vincent** CFO

8 years with Crexendo Prior Experience:

**■ Ernst & Young** 

## The Best Kept Secret in VoIP and UCaaS

Crexendo® knows how to keep things connected in the Voice Over Internet Protocol (VoIP) and Unified Communications as a Services (UCaaS) industry. We design, develop and support every aspect of our award-winning system right here in the US.













Fast-Growing Tech Leader in the UCaaS and Cloud Communications Space



Proprietary Collaborative Offering Extraordinarily Timely Given Market Dynamics



**Unparalleled Executive Telecom Experience with Over 150 Years Combined** 



World Class, Cloud-Hosted System Built for Small and Medium Businesses



**2020 TMC Product of the Year Award Winner** 



Poised for Rapid Growth Organically and Inorganically



## Investment Highlights: It's Never Been a More Perfect Time

We call it "Ride the Cloud", because our business and the UCaaS industry is forecasted to grow to new heights. Invest in a rapidly rising future.

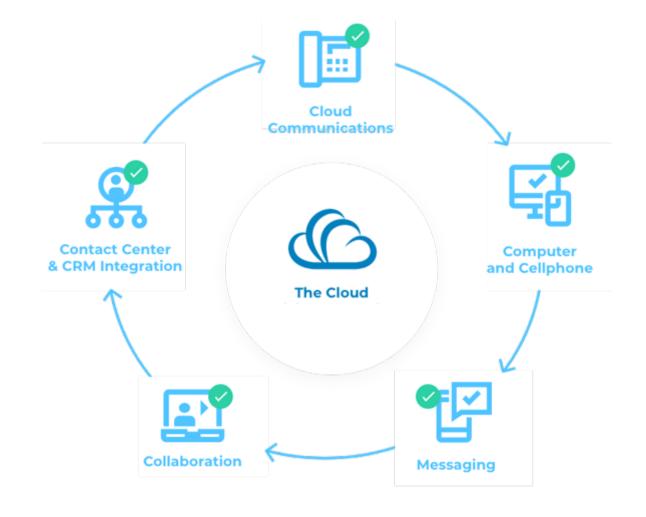
- Large, underpenetrated industry with tremendous future growth opportunity
- Dependable recurring revenue model provides strong visibility
- Differentiated technology that we own and design driving top tier gross margins
- Software developed for (and with) our SMB customers
- Forward-thinking cost management strategy
- Company scale at inflection point for rapid revenue growth and positive EBITDA
- Experienced team with track record of industry success and valuable exit



# Communicate from Anywhere, on Any Device

COVID-19 has revealed the demand for collaboration from anywhere and on any device, highlighting the benefits of our cloud-based solutions.

Our voice mobility combined with video and collaboration tools meet the needs of a globally expanding, seamlessly connected, "work-from-home" world.



## **Team Collaboration Features**



Our product offering delivers a wider and stronger suite of collaboration tools at a competitive price relative to Zoom and other competitors

### **Our Collaboration APP Features**





Team Messaging/Chat



✓ Remote Meetings

Document & File Storage

Document Share & Annotation



## **Crexendo's Seamless Remote Tools**





### Our Mobile Application Features

- Transfer/Forward Calls
- ✓ Find Me/Follow Me

Call Routing

- Free 4G/Wi-Fi/LTE Calls
- Softphone Support
- Directory
- SMS & Chat



### Plus Desktop Communication Features

- Browser-Based
- ✓ Real-Time Call Status
- SMS & Chat

- Incoming Call Notification
- Conference Management
- Drag & Drop Call Transfer
- Park Orbit
- CRM Integration



## The UCaaS Market is Growing Rapidly – "Ride the Cloud"

9.5% CAGR

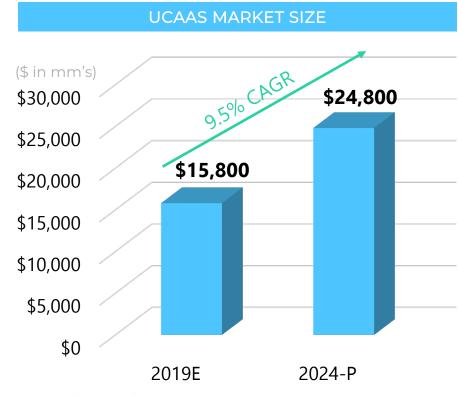
The global UCaaS market is expected to grow from \$15.8 billion to \$24.8 billion between 2019 and 2024<sup>(1)</sup>

70%

Approximately 70% of businesses in U.S. still operating with antiquated, premise-based systems

**SMB** 

Crexendo's target market, Small and Medium-Sized Businesses, are adopting UCaaS solutions and services at a faster rate than large enterprises



Source: MarketsandMarkets



## **Competitive Landscape**

|  | © crexendo° | zoom     | ultulu<br>cisco | ™ Mitel (1) | RingCentral' | AVAYA    | (3) ooma" | verizon <sup>/</sup> | <b>Y</b> VONAGE | 8x8<br>Global Cloud Communications |
|--|-------------|----------|-----------------|-------------|--------------|----------|-----------|----------------------|-----------------|------------------------------------|
| Own and Develop<br>Platform and<br>Hardware      | <b>/</b>    |          | <b>✓</b>        | <b>✓</b>    |              | <b>✓</b> |           |                      |                 |                                    |
| Focus on Small<br>and Medium-Sized<br>Businesses | <b>✓</b>    | <b>✓</b> |                 | <b>✓</b>    |              |          | <b>✓</b>  |                      |                 |                                    |
| Strong Suite of<br>Collaboration<br>Products     | <b>✓</b>    | <b>✓</b> | <b>✓</b>        | <b>✓</b>    | <b>✓</b>     | <b>✓</b> | <b>✓</b>  | <b>✓</b>             | <b>✓</b>        | <b>✓</b>                           |
| Gross Margins<br>>65%                            | <b>/</b>    | <b>✓</b> |                 |             | <b>✓</b>     |          |           |                      |                 |                                    |
| Positive 2019<br>Net Income                      | <b>✓</b>    | <b>✓</b> | <b>✓</b>        |             |              |          |           | <b>✓</b>             |                 |                                    |

## What Makes Us Unique

#### **Higher Margins with In-House Solutions**

Our VoIP platform and phones are 100% designed and engineered in-house.

#### Maintenance and **Upgrades Included**

Our customers never pay a maintenance or software upgrade fee, for life.

#### **Company Owned and Developed Platform**

Owning our own platform keeps our SG&A significantly lower than the competition.

#### **CLEC Vetted and Approved**

Our services are rigorously vetted and available everywhere in the US.

#### **High-End Features Come Standard**

Call Center, Collaboration, Mobility and more are all included.

#### **US-Based Service** and Support

Dedicated team and data centers located in the US and available 24/7/365.

#### **Easy to Switch Carriers but Keep Hardware**

We help transition customers to our service but retain their current phones.

#### **Custom Engineering Available**

For above and beyond service in our designs and software.

### Picture If You Will...

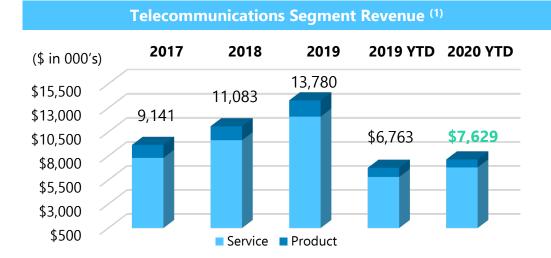


- A technology market that is still approximately 70% untapped
- A rapidly growing, profitable company laser focused on capturing those untapped opportunities
- A telecommunication sector with extremely high multiples for performing companies
- A management team steadfast on acquiring synergistic, accretive recurring revenue opportunities
- A "boot-strapped" management style committed to shareholder return
- A racehorse ready to run...

That picture is



### **Growing Financial Profile**









■ Product

20%

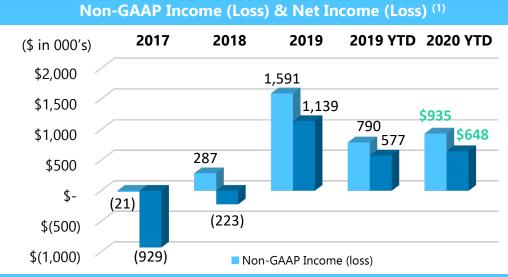
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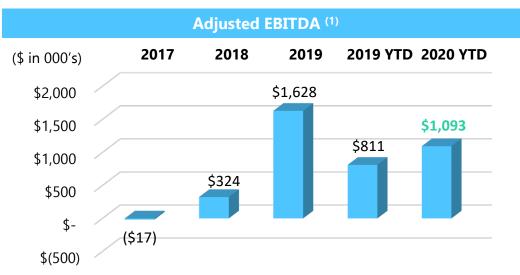
Service

### **Growing Financial Profile**

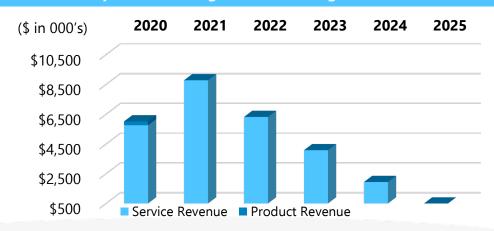








#### **Expected Backlog Revenue Recognition**



## **Well-Defined Organic Growth Strategy**

#### **Partner Sales**

- Currently more than 200+ Partners with plans to add 5-8% per quarter
- Tenured staff with wealth of experience in Channel Partnerships
- Focused on Partners in 4 Key areas:
  - Traditional Telecom VAR's
  - Data and B2B VAR's
  - Managed Service Providers (MSPs)
  - Master Agents

#### **Direct Sales**

- Sell directly to SMB customers and national accounts
- Tenured and experienced team with plans to hire more!



## **Nasdaq Listing and Fresh Capital Supports Acquisition Strategy**



## **Experienced** Leadership **Team**

With over 150 years combined experience in the telecom industry, we know how to progress and continue to innovate in the cloudhosted communications space.



**Steve Mihaylo** CEO

INTER-TEL



**Doug Gaylor** President & COO

**ZINTER-TEL** ⋈ Mitel



**Ron Vincent CFO** 

**■ Ernst & Young** 



**Nishith Chudasama VP** of Engineering

ZINTER-TEL NORTEL





**Theresa Weitzel Director of Channel Sales** 

EQU(I)NET inspiring innovation

USWEST



**Brian Spitler VP of Operations** 





## Why Invest Today?

- + High Growth
- + Long-Term Contracts
- + Recurring Revenue
- + Strong Cash Flow
- + Industry Low Churn



Attractive Investment Opportunity

25%

**INCREASE** 

25% increase in Telecom Service Revenue YoY in 2019 ~100%

LT CONTRACTS

**80% of customers are on 60-month contracts.** The rest are either 36 months or somewhere in between.

73%

Gross Margin

**73% total gross margin in 2019.** Top tier gross margins across UCaaS Industry.

\$1.6M

**CASH FLOW** 

Positive cash flow provided by operating activities in 2019

## Questions?



## **Appendix**



#### RECONCILIATION OF NON-GAAP FINANCIAL MEASURES:

In accordance with the requirements of Regulation G issued by the SEC, we are presenting the most directly comparable U.S. GAAP financial measures and reconciling the unaudited Non-GAAP financial metrics to the comparable U.S. GAAP measures.

#### Reconciliation of U.S. GAAP Net Income to Non-GAAP Net Income (Unaudited)

|  |                     | Yea        | r En |            | Six Months Ended June 30,<br>2019 2020 |            |      |                |      |            |
|--|---------------------|------------|------|------------|--|------------|------|----------------|------|------------|
|  | 2017<br>As Adjusted |            | 2018 |            | 2019                                   |            | 2019 |                | 2020 |            |
|  |                     |            |      |            |  |            |      |                |      |            |
|  |                     |            |      | (In tho    | ds)                                    |            | _    | (In thousands) |      |            |
| U.S. GAAP net income   | \$                  | (929)      | \$   | (223)      | \$                                     | 1,139      | \$   | 577            | \$   | 648        |
| Share-based compensation   |                     | 573        |      | 438        |  | 399        |      | 186            |      | 241        |
| Amortization of rent expense paid in stock, net of deferred gain |                     | 38         |      | -          |  | -          |      | -              |      | -          |
| Amortization of intangible assets                                |                     | 96         |      | 72         |  | 53         |      | 27             |      | 46         |
| Non-cash interest expense  |                     | 201        |      |            |  |            |      |                |      | -          |
| Non-GAAP net income  | \$                  | (21)       | \$   | 287        | \$                                     | 1,591      | \$   | 790            | \$   | 935        |
| Non-GAAP earnings per common share:                              |                     |            |      |            |  |            |      |                |      |            |
| Basic  | \$                  | (0.00)     | \$   | 0.02       | \$                                     | 0.11       | \$   | 0.05           | \$   | 0.06       |
| Diluted  | \$                  | (0.00)     | \$   | 0.02       | \$                                     | 0.10       | \$   | 0.05           | \$   | 0.06       |
| Weighted-average common shares outstanding:                      |                     |            |      |            |  |            |      |                |      |            |
| Basic  |                     | 13,938,342 |      | 14,332,092 |  | 14,570,286 |      | 14,428,694     |      | 14,964,138 |
| Diluted  |                     | 13,938,342 |      | 15,095,262 |  | 15,559,863 |      | 15,339,404     |      | 16,485,754 |

#### RECONCILIATION OF NON-GAAP FINANCIAL MEASURES:

In accordance with the requirements of Regulation G issued by the SEC, we are presenting the most directly comparable U.S. GAAP financial measures and reconciling the unaudited Non-GAAP financial metrics to the comparable U.S. GAAP measures.

Reconciliation of U.S. GAAP Net Income to EBITDA to Adjusted EBITDA (Unaudited)

|  | 2017<br>As Adjusted |       |    | Year Ended December<br>2018 2019 |       | ,     | Six Month<br>2019 |         | s Ended June<br>2020 |       |
|--|---------------------|-------|----|----------------------------------|-------|-------|-------------------|---------|----------------------|-------|
|  |                     | (In t |    |                                  | usand | s)    |                   | (In tho | usands)              |       |
| U.S. GAAP net income   | \$                  | (929) | \$ | (223)                            | \$    | 1,139 | \$                | 577     | \$                   | 648   |
| Depreciation and amortization                                    |                     | 106   |    | 92                               |       | 94    |                   | 44      |                      | 140   |
| Interest expense   |                     | 209   |    | 12                               |       | 12    |                   | 8       |                      | 31    |
| Interest and other expense/(income)                              |                     | (21)  |    | (10)                             |       | (22)  |                   | (11)    |                      | 27    |
| Income tax provision   |                     | 7     |    | 15                               |       | 6     |                   | 7       |                      | 6     |
| EBITDA   |                     | (628) |    | (114)                            |       | 1,229 |                   | 625     |                      | 852   |
| Share-based compensation   |                     | 573   |    | 438                              |       | 399   |                   | 186     |                      | 241   |
| Amortization of rent expense paid in stock, net of deferred gain |                     | 38    |    |                                  |       |       |                   |         |                      |       |
| Adjusted EBIT DA   | \$                  | (17)  | \$ | 324                              | \$    | 1,628 | \$                | 811     | \$                   | 1,093 |